



Smart Building Council (SBC)

Webinar/Meeting will commence 12:05pm ET

Thursday, November 20, 2025 | 12 NOON – 1:30 PM (ET)

SBC Chair: Bob Allan (NAVCO Inc.)

Vice-Chair: Harsha Chandrashekar (Honeywell International Inc.)

Vice-Chair: Robert Lane (Robert H. Lane and Associates Inc.)

Vice-Chair: Chris Larry (exp US Services Inc.)

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Agenda

Marta Klopotowska (ASHB)

1. Call to Order, Welcome, Introductions, About SBC
2. Administrative
3. Research Update
4. Keynote: **The Evolution of NextGen Smart Buildings**
Brian Haines, Senior Director of Strategy for OpenBlue at Johnson Controls
5. ASHB Podcast
6. ASHB Whitepapers & Research Library
7. ASHB Journal
8. New Business
9. Announcements
10. Adjournment



1. Call to Order, Welcome, Introductions, About the SBC

Bob Allan (NAVCO, Inc.)



SBC Chair
Bob Allan

Senior Vice President
of Sales, East Region
NAVCO, Inc.



SBC Vice-Chair
Harsha Chandrashekar

Product Approvals &
Regulatory Leader
Honeywell International



SBC Vice-Chair
Robert Lane

President & Managing
Partner, Robert H. Lane
and Associates Inc.



SBC Vice-Chair
Chris Larry

Director of Energy
Engineering
Exp US Services Inc.



The ASHB Smart Building Council works to strengthen the large building automation industry through innovative technology-driven research projects. The Council was established in 2001 by ASHB to specifically review opportunities, take strategic action, and monitor initiatives that relate to integrated systems and automation in the large building sector. The Council's projects promote the next generation of smart building technologies and incorporate a holistic approach that optimizes building performance and savings. www.ashb.com/sbc



2. Administrative

Bob Allan (NAVCO, Inc.)



Approval of SBC Minutes
August 6, 2025

www.ashb.com/sbc



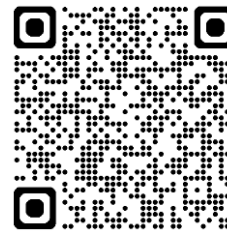
3. Research Update

Robert Lane (Robert H. Lane & Associates Inc.)



2025 SBC Landmark Research Smart Building Trends & Technology Adoption

Funders



Contact admin@ashb.com to
obtain research findings and to
join as a funder.



3. Research Update

Greg Walker (ASHB)

Annual BACS Market Sizing North America



3. Research Update

Greg Walker (ASHB)



Annual BACS Market Sizing Europe



4. Keynote

Bob Allan (NAVCO, Inc.)

Keynote Speaker

Brian Haines, Senior Director of
Strategy for OpenBlue

**Johnson
Controls**

The Evolution of NextGen
Smart Buildings

A portrait of Brian Haines, a man with grey hair, glasses, and a goatee, wearing a dark suit, white shirt, and pink tie. He is smiling and looking towards the camera. The background of the slide features a stylized, futuristic cityscape with glowing blue lines and a network of dots, suggesting smart buildings and technology.

OpenBlue

Create efficient, sustainable and resilient buildings

Use data and AI to improve outcomes
throughout the building lifecycle

The power behind **your mission**

OpenBlue

Optimize the performance of your building

OpenBlue is a smart building ecosystem that combines a cyber-secured open data platform with AI-powered applications to deliver real-time visibility across the entire building life cycle.

It creates smart, healthy and sustainable buildings by reducing your energy spend, maximizing your equipment uptime, optimizing the use of your space and improving occupant experience.



Zero trust cybersecurity



Privacy by design



Advanced analytics and diagnostics



Award-winning artificial intelligence (AI)



Viewed through a single-pane-of-glass interface

The evolution of smart buildings

Smart buildings are a new class of building that is connected, sustainable, healthy and secure

LEGACY BUILDINGS



- Standalone systems

CONNECTED BUILDINGS



- Single dashboard
- Optimized for energy
- Two or more systems manually integrated

SMART BUILDINGS



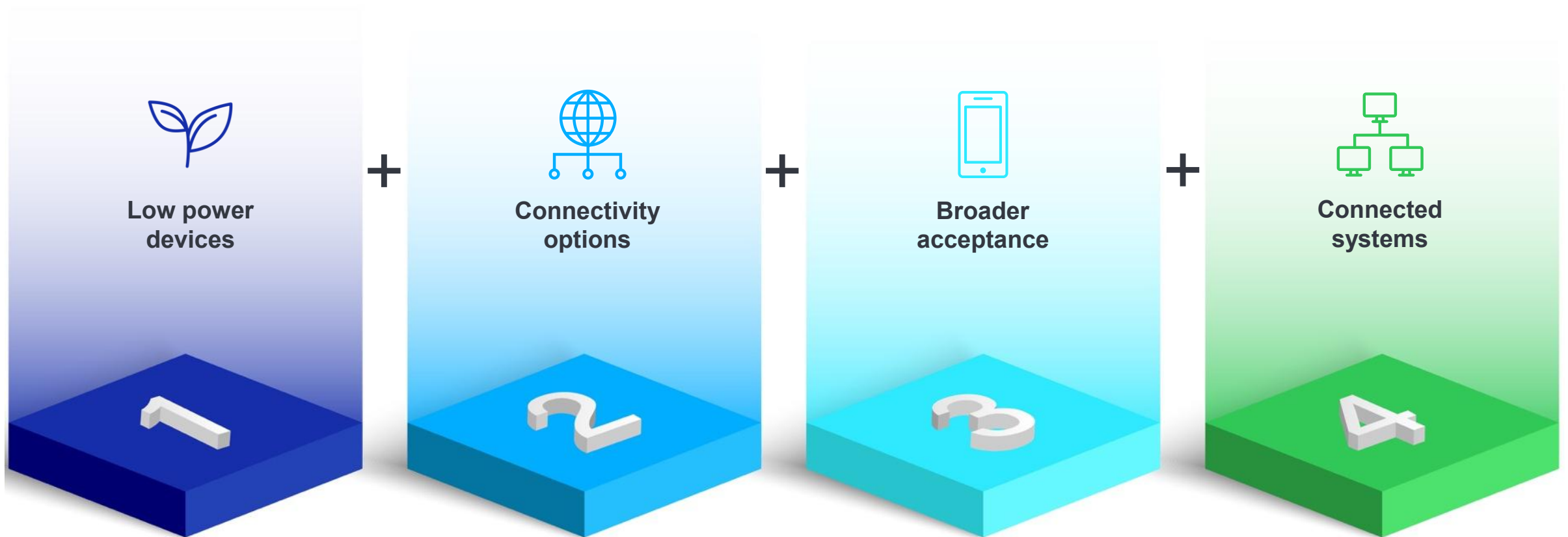
- Intelligent and coordinated workflow
- Artificial Intelligence (AI) – emerging
- Most building systems integrated with discovery
- Cloud integrations (e.g. utility, weather)

AUTONOMOUS BUILDINGS



- Autonomous workflow
- Artificial Intelligence (AI) – advanced
- Continuously learns and adapts, and automatically responds to needs of occupants and the environment
- All systems – on site and cloud

The emergence of smart building technology



The AI revolution

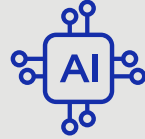
Artificial intelligence is the intelligence of machines or software, as opposed to the intelligence of humans or animals.



Market trends in agentic AI

The fact

Agentic AI has become pervasive in our private and professional lives



33%

Gartner predicts that by 2028, **33% of enterprise software** will include agentic AI, up from less than 1% in 2024

The reason

AI systems can act autonomously, adapt in real-time and solve complex multi-step problems based on context and objectives



15%

It is estimated that **15% of day-to-day decisions** in smart buildings will be made autonomously by AI agents by 2028

A vision

"Agentic AI is expected to replace traditional SaaS logic, centralizing decision-making in AI agents rather than backend systems." – *Satya Nadella, CEO of Microsoft*



85%

85% of enterprises are expected to implement AI agents by the end of 2025

AI-based planning inputs



Use case 1

Demographics and weather data vs. utilization



Use case 2

Dynamic re-stacking to maximum floor utilization and minimize projected energy use



Use case 3

Indoor environmental factors and how they affect space selection choices



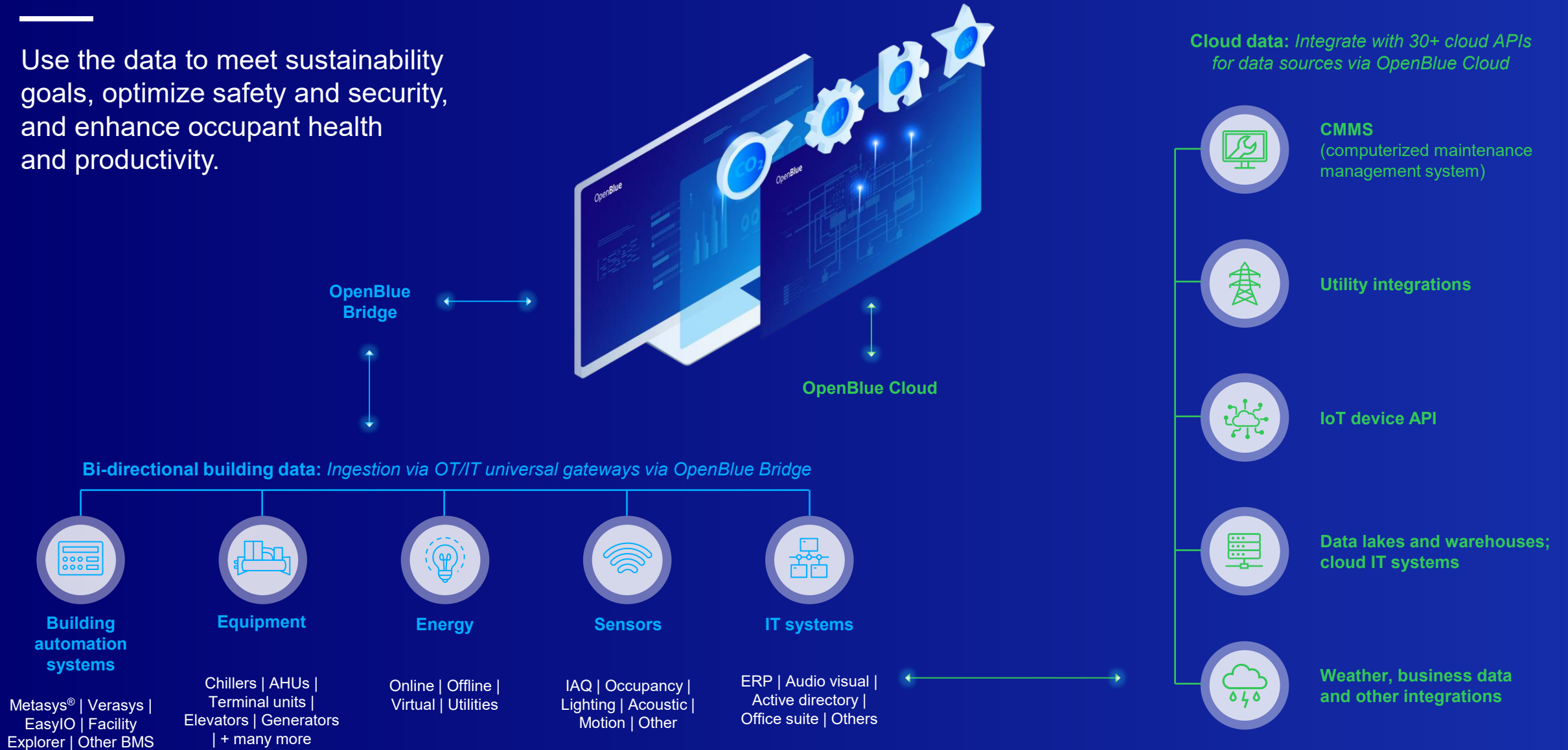
Use case 4

Actual energy use versus actual utilization



Read the live activity of your building

Use the data to meet sustainability goals, optimize safety and security, and enhance occupant health and productivity.



Equipment



Chiller status

Chiller run time

CT markup status

Sensors



Temperature sensor

Refrigerant monitor

Leak detector

BMS



Short-term trending

BMS alarm

Metering



Electrical submeter

Water flowmeter

Fire



Smoke alarm

Heat detector

Elevator



Sump alarm

High heat alarm

Emergency call button

CCTV



Live video feed

Typical questions & use cases



Why is my water bill so high this month?



CT markup status



Water flowmeter



Current utility rate

Scope 1 emissions report

Water utility spend



How bad is this alarm, before I pull someone from what they are doing to investigate?



Leak detector



Live video feed

IT professional eating lunch
in server room: spilt drink



How do I balance reducing my electrical consumption and utility costs while also ensuring the space is the right temperature?



Chiller status



Electrical submeter



Demand charges

AI-driven plant optimization

Utility integration



Current utility rate

Demand charges

CMMS (work order system)



Work order ticket

Weather integration



Warm front approaching

Creating efficient, sustainable & resilient buildings across your real estate portfolio

Leverage building data and integrated AI to achieve impactful outcomes throughout the building lifecycle

Workplace Planning & Management

- ✓ Streamline real estate management
- ✓ Improve maintenance workflow
- ✓ Optimize space performance

*up to 21% reduction
in Real Estate costs*

Extendable Data
Platform

Energy Efficiency & Sustainability

- ✓ Optimize utility costs
- ✓ Reduce carbon emissions
- ✓ Improve reporting & compliance

up to 30% energy savings

Secure
Connectivity

Equipment Performance & Operations Efficiency

- ✓ Maximize equipment uptime
- ✓ Reduce maintenance costs
- ✓ Extend equipment life

*up to 67% reduction
in maintenance cost*

Cybersecurity &
Privacy by Design

Workplace Experience & Productivity

- ✓ Increase employee productivity
- ✓ Improve occupant & visitor experience
- ✓ Increase asset value

*up to 20% improvement in
space utilization*

Powered
with AI

1 million data points per second - 1000 integrations - 1 award winning AI platform.

One of Asia's largest diversified Real Estate Groups

Delivering energy and cost savings as well as advanced technologies for effective building portfolio management



About

Leading multinational alternative asset management company focused on real estate, infrastructure and private equity.

Challenge

The Real Estate Group was looking for an enterprise analytics solution to achieve cost savings and enable a centralized command center.

Goals:

- Deliver energy efficiency in 46 buildings in Singapore and 30 buildings in India. The portfolio included a mix of commercial offices, retail and technology parks.
- Smart Facility Management vision driven by the Singapore Legislation for Building and Construction Authority to deliver facility management productivity.
- Decrease maintenance cost by centrally managing BMS vendors
- Improve coordination between various BMS suppliers, themselves and users
- Provide a single view to operate and maintain buildings
- Deliver data-driven maintenance to drive improved productivity in their facility management

Solution

- Johnson Controls OpenBlue technologies delivering command and control center for effective management of global building portfolio
- Audited existing BMS and delivered improvement recommendations. Close collaboration with the customer to write fault detection monetization rules which drove measurable ROI impact.
- Installed technologies to absorb load fluctuation
- Established a metric for operators' performance monitoring in case of fault detection
- Enhanced the fault detection and diagnostic rules with Johnson Controls deep domain knowledge. This has enabled the customer to pinpoint the root cause of the problem which assists in driving facility management staff productivity.
- Datastreams pulled in OpenBlue from Security Video Management systems, Cleaning system and Lift system on top of HVAC systems from different BMS vendors
- Built a system to generate alerts by video analytics - vendors and users receiving alerts in real time

Results

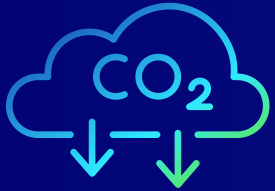
- Cost savings through energy efficiencies and integration of 12 BMS platforms
- Embedded automated and customized reports used by the Leadership team to drive outcomes focused on sustainability goals, maintenance spend and drive facility management staff productivity.
- **15.07% energy savings** in Singapore against a baseline, leading to **\$470K of energy cost avoidance** in the first 4 months
- Automated integration of equipment and CCTV data into one platform
- **Over a 5-year duration, >\$5M of savings projected** across energy and operational benefits

OpenBlue

Energy Efficiency & Sustainability



Global trends affecting sustainability and energy priorities



Decarbonization

- Demand for net zero solutions to reduce carbon footprint
- Progress toward decarbonization
- Pressure to improve energy use, water and waste management



Rising energy costs

- Price volatility continues, affecting your cost of doing business
- Need to maximize assets and energy efficiency to manage costs



Regulatory pressures

- Building owners worldwide must reduce their carbon footprint
- Technology is driving privacy and cybersecurity regulations
- Staying compliant will satisfy stakeholders and drive progress

Your challenges are opportunities in disguise

Tracking and reporting data manually takes time

Energy and carbon data collection and reporting is time-consuming. Evolving regulatory standards make the task more demanding.

Lack of resources hinder savings

Identifying the correct course of action to save money and justify retrofits or repairs without the right skills and expertise is practically impossible.

Prioritizing maintenance budgets to guide work

Knowing where your facilities team should invest time and resources depends on available budget and operational priorities.

Balancing energy and comfort for compliance

Maintaining a comfortable environment for occupants in line with commercial lease agreements must be top of mind when managing energy use.



Aging buildings that need a lot of servicing



Aging and shrinking service workforce



Stricter privacy regulations demand increased security



Increased trend in digitalization and open platforms

OpenBlue

Equipment Performance & Operations Efficiency



Global trends affecting facility management



Productivity obstacles

- Finding skilled talent to fill gaps left by an aging, shrinking workforce
- Inefficiencies and budget pressures from manual data management
- Need to streamline workflow with easy-to-use systems



Rising costs

- Price volatility continues, affecting your cost of doing business
- Need to maximize assets and energy efficiency to manage costs



Regulatory pressures

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- Staying compliant will satisfy stakeholders and drive progress

Your challenges are opportunities in disguise

Unplanned downtime and delayed time to resolution affect operations

Lack of skilled maintenance resources and data-driven guidance to optimize equipment.

New decarbonization targets mean reducing equipment energy costs

Older equipment generates more alarms and needs additional servicing.

Dated building and equipment inventory models

Without reliable data, it's harder to execute lifecycle planning with the integration of legacy systems also becoming a challenge.

Reporting and compliance requirements

Meeting legislative and operational requirements including WiredScore, LEED Operations, BREEAM and NABERS.



Aging buildings that need a lot of servicing



Aging service workforce and shrinking workforce



Increased trend in digitalization and open platforms bringing cybersecurity concerns



Increase in cost of materials and wage rates for both soft and hard facility management (FM) services



Tracking and reporting data manually takes time



Skewed occupancy post-pandemic impacting CAPEX and OPEX planning

OpenBlue

Workplace Planning & Management



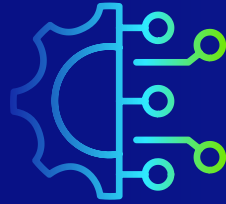
Global trends affecting real estate management



Agile space planning

Hybrid work vs returning to the office is reshaping space needs

Data-driven decisions are now essential



AI-powered maintenance

AI/ML enable smarter, predictive upkeep

Boosts efficiency and reduces downtime



Smarter utilization with IoT

IoT sensors reveal real-time space usage

Helps identify and repurpose underused areas

Your challenges are opportunities in disguise

Disconnected systems and data silos

Fragmented tools and siloed data make planning and optimization difficult.



Inaccurate and siloed lease and space data



Revaluating real estate strategy to align footprint with hybrid work models

Inefficient, outdated processes

Reliance on spreadsheets and static floor plans slows decision-making and agility.



Inadequate space usage hinders cost optimization and predictive facilities management



Balancing the push for healthier indoor environments with energy maintenance cost constraints

Reactive strategies limit performance

Reactive planning and maintenance reduce flexibility and shorten equipment lifecycles.



Juggling fragmented legacy systems while integrating next-gen workplace and building technologies



Unable to predict occupancy and utilization as hybrid work continues to evolve

A modern office interior with large windows and people working at computers. The scene is overlaid with a blue gradient and digital particle effects. The text 'OpenBlue' is in the top left, and 'Workplace Experience & Productivity' is in the bottom left.

OpenBlue

Workplace Experience & Productivity

Global trends affecting workplace experiences



Elevated employee expectations

Hybrid work has reshaped what employees expect from their workplace

Amenities and experience now play a key role in retention and satisfaction



Demand for seamless digital experiences

Tech-savvy employees expect intuitive, consumer-grade workplace tools

Poor digital UX can hinder productivity and engagement



Wellness is a workplace standard

Air quality and wellness are now baseline expectations post-pandemic

Healthy environments directly impact employee performance and morale

Your challenges are opportunities in disguise

Uncertainty around space demand

Hybrid work makes it difficult to predict occupancy and utilization patterns.

Limited access to workplace info

Employees lack visibility into available spaces and co-worker locations.

Balancing wellness with efficiency

Facility teams must meet wellness expectations while managing energy and maintenance costs.

Visitor experience vs compliance

Teams are challenged to deliver secure, welcoming visitor experiences while navigating evolving data privacy regulations.



Improve overall facility/workplace utilization



Maintain and control energy consumption and operating costs despite unpredictable utilization patterns



Streamline multiple apps/interfaces/processes for in-office services like catering and parking



Establish a workplace strategy to balance an employee's desire for flexibility with your utilization goals and the company culture



Improve and maintain occupant comfort and wellness



Maintain a high level of security and access control while creating a welcoming environment for visitors and employees

Thank you

Visit www.johnsoncontrols.com/openblue



THANK YOU!

Questions?



5. Smarter Homes & Buildings Podcast

Chris Larry (Exp US Services Inc.)



ashb.com/podcast

Join industry experts and leaders from around the globe as they discuss everything smart home and intelligent buildings.



Apple
Podcasts



ASHB is looking for guests and hosts for future pre-recorded episodes. Contact admin@ashb.com for more information.

Recent Recordings:

- Building Cybersecurity, Cybersecurity 101 - Tools and Methods
- The Science of Light: How Circadian Lighting Enhances Sleep, Mood & Performance
- The Road to Decarbonization: Strategies for Critical Environments



6. ASHB Whitepapers Ken Wacks (Ken Wacks Associates)



ASHB
Research Program

Published SBC White Papers can be downloaded
at:

ashb.com/whitepapers

Send proposals to admin@ashb.com

Recently Published



6. ASHB Research Library

Ken Wacks (Ken Wacks Associates)

ASHB
Association for Smarter Homes & Buildings

About Membership Networking Marketing Research & Information Join ASHB Login

The ASHB Research Library

The ASHB Library is the #1 resource to find smart home and building research. Our industry reports and white papers.

[Access the ASHB Public Library](#). No subscription is needed to view these reports, which are available to all ASHB members.

[Access the ASHB Member Library](#), with reports going back three years (2022-present). View all reports [here](#).

If your organization is an ASHB member and if you have questions on how to access the ASHB Library, please [contact us](#). Visit the [Members' Directory](#) for the full list of ASHB members.

- 2025 Collaborative Research
- Members' Library**
- White Paper Program
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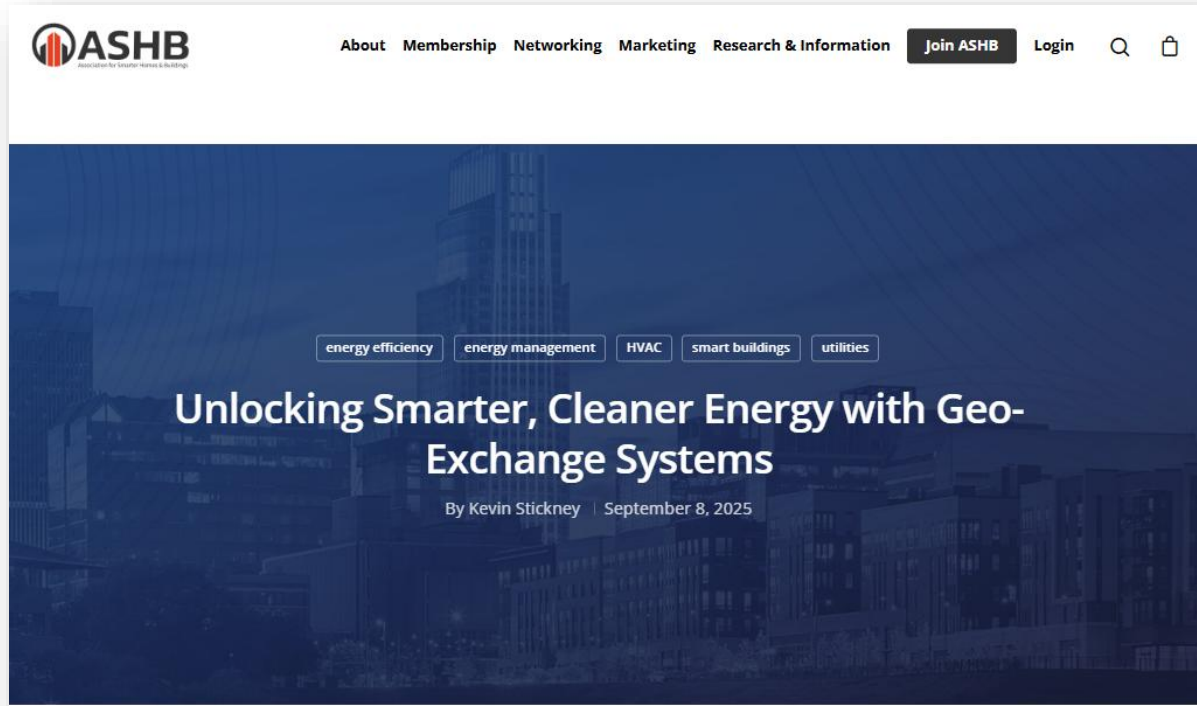
[Access ASHB Public Library](#)

[Preview ASHB Members Library](#)



7. ASHB Journal

Ken Wacks (Ken Wacks Associates)



The ASHB Journal aims to educate and inform the ASHB membership and industry at large on emerging research, issues, challenges, and opportunities in the smart home and building sectors.

New articles are posted to the ASHB website, included in the weekly NewsBrief, and circulated on Twitter and LinkedIn.

Send proposals to admin@ashb.com

Recent posts:

- Ken Wacks' Perspectives: A virtual tour of CES 2025
- Unlocking Smarter, Cleaner Energy with Geo-Exchange Systems
- Ken Wacks' Perspectives on CES 2025: Focus on AI and Robotics



8. New Business

Bob Allan (NAVCO, Inc.)

New SBC Business?



9. Announcements

Chris Larry (Exp US Services Inc.)



The Buildings Show
December 3-5 | Toronto, ON

Light + Intelligent Building
January 12-14 | Dubai, UAE

BICSI Winter Conference & Expo
January 18-22 | Orlando, FL

AHR
February 2-4 | Las Vegas, NV

Distributech International
February 2-5 | San Diego, CA



10. Adjournment

Bob Allan (NAVCO, Inc.)

Next SBC Meeting: February 2026

Association for Smarter Homes & Buildings (ASHB)

admin@ashb.com | www.ashb.com | www.ashb.com/sbc

Connect to what's next™



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Smart Building Council

